



Public Affairs Research Council of Alabama

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Alabama's first and only nonpartisan, data-driven research center.

Find out how PARCA can help you:

- ▼ info@parcalabama.org
- f @PARCA.AL
- in @parcalabama
- 🏏 @parcalabama

On the cover: Downtown Gadsden, Alabama

LETTER FROM THE PARCA PRESIDENT

Dear Friends,

The Public Affairs Research Council of Alabama (PARCA) is widely recognized as the preeminent nonpartisan information resource for Alabama's leaders and policy makers. Founded in 1988 by Governor Albert Brewer, from its beginnings PARCA has fulfilled its mission with the same integrity, vision, and high performance standards that characterized its founder. As a result, Alabama leaders have been able to rely upon sound, data-driven research promoting informed decision-making, to the continuing benefit of the State of Alabama and its citizens.

PARCA's research informs major policy debates and is relied upon by policy makers and organizations across the spectrum. Examples of recent research include projects examining school funding and academic performance, Alabama's top-rated Pre-K initiative, the Education Trust Fund's Rolling Reserve Act, regional collaboration initiatives and opportunities, state tax comparisons, and an objective, data-driven analysis of potential Medicaid expansion.

The following pages highlight the accomplishments of PARCA in 2021. Throughout 2021, we completed 35 research projects, hosted six events, gave 20 presentations, and were cited in 52 independent news media stories.

In the spring of 2021 during the pandemic, we held our first virtual annual forum focusing on the impact and challenges throughout the state caused by Alabama's current broadband network. The free five-day event was joined by more than 400 registered participants benefiting from the insights and ideas of some of the most prominent voices in the field. In September 2021, we welcomed

the political columnist and historian George Will to our Speaker Series. This followed our inaugural Speakers Series event, pre-pandemic, featuring historian and political commentator Jon Meacham. We expect our 2022 Speaker Series event in September to be a lively and fun evening as we host political consultant, commentator and raconteur James Carville.

Having served on PARCA's board of directors for a number of years, I'm honored to serve as president and board chair this year. I'm proud of the work that this organization consistently does to help Alabama's leaders make better-informed decisions, PARCA keeps the good work coming thanks to the talents and hard work of its dedicated staff and through the ongoing commitment and financial support of our board, business leaders, and many community partners. We are most grateful for the trust placed in PARCA, the value given to our work. and the investments that are made to allow that work to continue.

We ask that you please consider how you or your organization can support PARCA and its mission this year and as we move forward. It is through such support that PARCA will continue making its unique and important contribution to the State of Alabama and its people.

Sincerely,

David Donaldson

President, PARCA Board of Directors

A Badlla

OUR PEOPLE

Meet our experienced team.



RYAN HANKINSExecutive Director



MARCI SMITH, MPA, PMP Director of Operations



JOE ADAMS, PH.D. Research Coordinator



RACHEL COCHRAN, PH.D.Senior Research Associate



TOM SPENCER Senior Research Associate



CANDICE STONEExecutive Assistant

AFFILIATED RESEARCHERS

RANDOLPH C. HORN, PH.D.

Professor of Political Science and Director of Strategic and Applied Analysis Samford University

PETER JONES, PH.D.

Assistant Professor Department of Government University of Alabama Birmingham

BRIDGET KING, PH.D.

M.P.A. Director and Assistant Professor Department of Political Science Auburn University

KENESHA REYNOLDS-ALLIE, PH.D.

Technical Assistance Specialist in Risk Management, Rural Coalition University of New Hampshire

OUR PARTNERS

Cities, counties, departments, boards, commissions, and institutions of higher education perform critical functions in the design and delivery of public services. PARCA is a proud partner with public agencies to formulate research questions, identify policy innovations, and access and interpret crucial data.

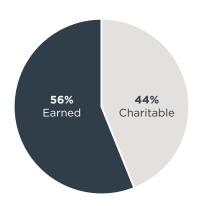
Our Public Agency Members include:

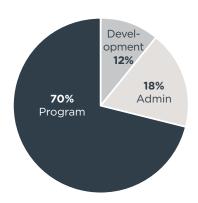
- Alabama Department of Archives and History
- Alabama Department of Economic and Community Affairs
- Alabama State
 Department of Education
- Athens State University
- Auburn University
- Calhoun Community College
- City of Alabaster
- City of Auburn
- City of Elba
- City of Fairhope
- City of Guntersville
- City of Hoover
- City of Montgomery
- City of Mountain Brook
- City of Opelika, Department of Economic Development
- Dothan City Schools

- George C. Wallace Community College - Dothan
- Lawson State Community College
- Monroeville/Monroe
 County Economic
 Development Authority
- Montgomery Public Schools
- Morgan County Economic Development Association
- Northwest-Shoals Community College
- Retirement Systems of Alabama
- Talladega County Economic Development Authority
- Troy University
- University of Alabama System
- University of North Alabama
- University of West Alabama
- Wallace State Community College - Hanceville

WHERE OUR FUNDING CAME FROM...

...AND HOW IT WAS USED





RESEARCH BY SUBJECT

Public 61% **DELIVERABLES Education** was far and away 18 our most Policy and Major Research researched Research Briefs Reports topic in 2021. 5 Data Program **Analysis Projects Evaluations** Government Development Public Finance Workforce Inclusion, Equity Development Economic Diversity, 9% 9% 6% 6%

3%

3%

3%

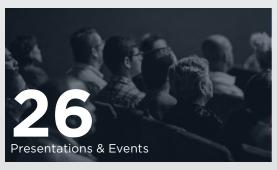


2021 Annual Forum March 1-5



2021 Speaker Series September 23









Board of Directors

- * Executive Committee
- † Ex Officio
- 1 Leave of Absence

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Senior Advisor to the Chairman & CEO, Retired Vulcan Materials Company BIRMINGHAM

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President
Samford University
BIRMINGHAM

Jeff Traywick[†]

Vice President, Economic Development Birmingham Business Alliance BIRMINGHAM

Neal Wade

Director Advanced Economic Development Leadership Program Oneonta

Roundtable

The PARCA Roundtable was established in January of 1998 to give young civic and business leaders the opportunity to study issues and government policy in Alabama in conjunction with the research conducted by the Public Affairs Research Council of Alabama.

* Executive Committee

Malcolm Albin

Merrill Lynch

Megan Bell

Shipt

Cliff Bell

CBRE Group

Brit Blalock

Innovation Depot

Trev Bolling

T..... B - III...

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Montgomery Education Foundation

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Dillon Nettles

ACLU of Alabama

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Deputy Attorney General for the Alabama Office of Information Technology

Neal Owens

Urgent Care for Children

Joanne Patterson

United Way of Central Alabama

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PERITUS Public Relations

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Zarinah Shahid

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Pell City CEPA

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Birmingham Business Alliance

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City of Montgomery

Jack West

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Ashley Whatley

Leadership Alabama

Whitney Wright

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David Ytterberg

Berg Strategy

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\$1,000 And Above

\$75,000

Samford University*

\$20,000 AND OVER

Alabama Power Foundation

Charles and Estelle Campbell Foundation

Regions Financial Corporation

Vulcan Materials Company Foundation

\$10,000 TO \$19,999

AT&T Alabama

Bank Independent

Blue Cross Blue Shield of Alabama

Protective Life Corporation

Robert R. Meyer Foundation

Spire Energy

Susan Mott Webb Foundation

The Daniel Foundation of Alabama

Vulcan Materials Company

\$5,000 TO \$9,999

Altec/Styslinger Foundation

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J.T. and Erin Price

Bryson Stephens

The Caring Foundation

Wells Fargo Foundation

\$1,000 TO \$4,999

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Alabama Rural Electric Association

Balch & Bingham

Birmingham Business Alliance

Fred Blackwell

Bradley Arant Boult Cummings

Tom Brinkley

Burr & Forman

Business Council of Alabama

^{*}Samford donates office space, IT, and business services.



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School Superintendents of Alabama

The Albemarle Corporation

The Sexton Family Charitable Foundation

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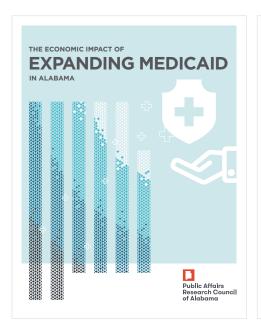
William E. Smith Jr.

William T. Ratliff III

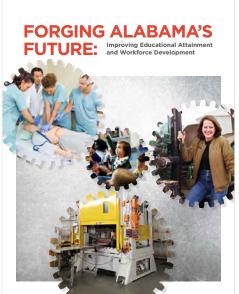
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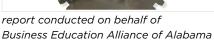
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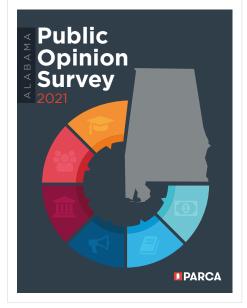
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Visit our website at parcalabama.org to view these reports and more.

What PARCA Believes

ALABAMA CAN DO BETTER through transparent governments making sound policy.



The Public Affairs Research Council of Alabama is a nonpartisan research organization focused on helping state and community leaders make better-informed public policy decisions.

How we do it:

Data Analysis

Policy Research

Program Evaluation

Technical Assistance



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